

> -----Original Message-----

>From: Basham, Donald L MVD

>Sent: Friday, October 11, 2002 8:03 AM

>To: Kamien, Doug J MVK; Belk, Edward E MVM; Loss, Gary L MVR;

Saia,

>John P MVN; Kellett, Joseph P MVS; DesHarnais, Judith L MVP

>Cc: Jenkins, Richard B MVD; Carr, Louis C MVD; Ward, Jim O

MVD;

>Bayles, William J COL MVR; Logue, Louis H MVD; Scherer, Jack V

COL MVM;

>Cash, Robert D MVM; Hewlett, Thomas R MVS; Johnson, Richard R

MVD;

>Barton, Charles B MVD; Cobb, Stephen MVD; Ball, Robert L COL

MVP;

>Riley, Don T MVD; Simmons, Billy E MVD; Gambrell, Stephen MVD;

Clapp,

>Frederick MVK; Buck, Kenneth E MVP; Bryant, Cecil R MVD; Demma,

Marcia

>A MVN; Kuz, Annette B MVD; Fallon, Michael P MVD; Ross, Linda

Storey

>MVM; Rowan, Peter J Col MVN; Hays, David L MVR; Reeder, James A

MVM;

>Raoul, Joseph MVR; Stadelman, James A MVP; Williams, Charles K

COL MVS;

>Hobgood, Bill MVK; Collins, Jane E MVS; Weber, Brenda L MVN;

Mazzanti,

>Mark L MVK; Kincaid, Teresa A MVR; Cannada, Al MVK; Hayes, Jim A

MVM;

>Brunet, Randal C MVP; Bunch, Tom M MVR; Satterlee, Gerard S MVN;

>Hiller, Timothy L MVS

>Subject: FW: FY 02 Performance by MSC

>

>Ladies and Gentlemen as you can see from the attached table the
Corps

>carried over a \$.5 Billion, yes that's with a "B". Of that
amount over

>\$300M was in CG. While some of this is fenced and or politically

>sensitive the vast majority is not. I can not emphasis enough
the need

>for us to work hard at developing a creditable and realistic
current

>year funding plans for all our appropriations for FY03. But even
more

>importantly is then working the current year plan we develop. It
is

>never to early to plan. We have to get out of the mode of
thinking that

>it is a waist of time putting execution plans together until we
have

>actual appropriations/bill. Let's focus on putting together a
realistic

>and creditable capability level plan and then all we have to do
is go

>down to the level of funding actually provided plus what ever
over

>programming we collectively can agree to. Our Goal this year
should be

>to effectively expend every dollar given to us in providing the best
look to
>service to the people of the valley. Additionally, we should
bring into the valley a significant portion of the \$.5B in carryover.
>We can only do this if we have a good current year plan and then work
current year
>that plan together. Please do not take development of the
development,
>plan lightly. Engage the entire leadership team in it's
from
>once agreed on us it to load the 2101 data base, and then manage
tool. My
>it. This is far more than just a Programs responsibility and
>sense, hopefully wrong, is that the only ones really working the
the
>current year plans are your Programs folks. In reviewing some of
2101 it's
>plans developed by some of you last year and comparing to the
>clear that some did not use the current year plan to work from.
If we
>are to manage our programs regionally it is vital that we
collectively
>work from the same plans.
>
>One program we really need to work on this year is CAP. The
attached
>table reflects that we built a \$30M program in FY02 and then
executed
>only \$16M. While we carried over very little in the end the
point is we
>failed to execute the program we promised the people of the
valley we
>would deliver. I accept that some of the under execution is
attributed
>to lack of funds in the Section 14 program but that is not the
performance
>significant factor here. I am personally embarrassed by our
take a
>in this program. We simply have to do better. I ask that you
how we
>hard look at your management of this critical program and assess
program I
>can improve. For those that executed close to a 100% of your
do that
>encourage you to share with the rest of us how you were able to
in order
>so we all can learn. Please do not interpret this to mean that
>to be successful you will low ball your estimates this coming
year.
>That is not the point here. We need to develop an aggressive CAP
>program but it has to be supported by the entire team and then
for some
>executed. My sense, again maybe wrong, is that the CAP program
>takes hind seat to the larger more interesting and challenging

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>projects.  
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>Don B  
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